



Carla Harris
Managing Director
Morgan Stanley Investment Management

Carla Harris is Managing Director and head of the Emerging Manager Platform at Morgan Stanley Investment Management, where she provides investment advice for corporations, public pension plans, foundations and endowments. Ms. Harris formerly headed the equity capital markets effort for the Consumer and Retail industries and was responsible for Equity Private Placements. Ms. Harris has extensive industry experience in the fields of technology, media, retail, telecommunications, transportation, industrial, and healthcare.

For more than a decade, Ms. Harris was a senior member of the Equity Syndicate Desk, where she executed transactions such as initial public offerings for UPS, Martha Stewart Living Omnimedia, Ariba, Redback, the General Motors sub-IPO of Delphi Automotive, and the \$3.2 Billion common stock transaction for Immunex Corporation, one of the largest biotechnology common stock transactions in U.S. history. Ms. Harris was recently named to Fortune Magazine's list of "The 50 Most Powerful Black Executives in Corporate America," U. S. Bankers "Top 25 Most Powerful Women in Non-Bank Finance" (2009), Black Enterprise's "Top 75 Most Powerful Women in Business" (2010), two editions of Black Enterprise Magazine's "Top 50 African Americans on Wall Street," as well as two lists from Essence Magazine's "The 50 Women Who are Shaping the World," Ebony's list of "15 Corporate Women at the Top," and "Woman of the Year 2004" by the Harvard Black Men's Forum.

Ms. Harris began her career with Morgan Stanley in the Mergers & Acquisitions Department in 1987. Prior to joining Morgan Stanley, Ms. Harris received an MBA from Harvard Business School, Second Year Honors and an AB in Economics from Harvard University, Magna Cum Laude. She also received Honorary Doctorate of Law, Humanities and Business degrees from Marymount Manhattan College, Bloomfield College and Jacksonville University, respectively. Ms. Harris is actively involved in her community and heartily believes that "we are blessed so that we can be a blessing to someone else." As a result, she created the Carla Harris Scholarship at Harvard University and at Bishop Kenny High School in Jacksonville, Florida.

Ms. Harris is the Chair of the Board of the Morgan Stanley Foundation and sits on the boards of The Food Bank for NYC, The Executive Leadership Council, The Toigo Foundation, Sponsors for Educational Opportunity (SEO), A Better Chance, Inc., The Apollo Theatre Foundation, Mt. Sinai Hospital, Xavier University. Ms. Harris is also on the board of Maya Angelou Research for Minority Health and was a member of the Board of Overseers' Committee on University Resources at Harvard University. Ms. Harris is a member of the National Social Action Commission of Delta Sigma Theta Sorority, Inc. Her notables include the Bert King Award from the Harvard Business School African American Alumni Association, the 2005 Women's Professional Achievement Award from Harvard University, the Pierre Toussaint Medallion from the Office of Black Ministry of the Archdiocese of New York, the Women of Power Award given by the National Urban League, the Bill and Camille Cosby Award given by Associated Black Charities, the NASP New York's Wall Street Hall of Fame Award, and the Blazing New Trails Award from the Robert A. Toigo Foundation.

Outside of the business realm, Ms. Harris is a dynamic singer. She is an active member of the Mark Howell Singers and the St. Charles Gospelites from St. Charles Borromeo Catholic Church. Ms. Harris has also released three solo projects to-date. Her first CD entitled, "Carla's First Christmas," was a bestseller on Amazon.com in New York and in record stores, in addition to being featured on the CBS Evening News with Dan Rather in his "American Dream" segment. Her second project, a gospel album entitled, "Joy Is Waiting," was featured on BET Nightly News. This year brought about the release of her most current album, "Unceasing Praise." Ms. Harris is also the author of the newly released book, Expect to Win (Hudson Press).